





### **Honeywell At A Glance**

Honeywell is building a smarter, safer, and more sustainable world. That's the power of connected. That's the

power of Honeywell.

#### **BALANCED CAPITAL DEPLOYMENT**



~70 Businesses Since 2002







Share Repurchases In 2016

#### ~\$3.3B In CapEx From

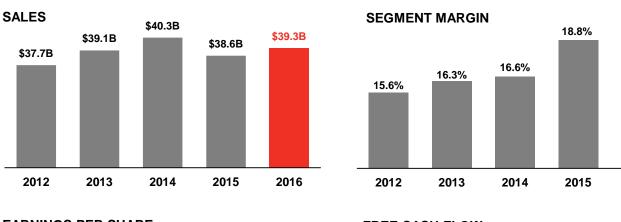
18.9%

18.3%

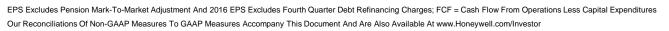
2016

EX-M&A









#### **2016 OVERVIEW** \$9.3B \$14.8B **Performance Materials** Aerospace and Technologies ADVANCED COMMERCIAL OE MATERIALS \$3.3 \$2.5 **PROCESS** COMMERCIAL AM SOLUTIONS \$3.5 \$4.8 UOP \$2.5 DEFENSE & **TOTAL** SPACE \$4.4 \$39.3B **SALES PRODUCTS** TRANSPORTATION \$6.0 SYSTEMS \$3.1 DISTRIBUTION \$2.1 \$4.7 \$2.5 SAFETY PRODUCTIVITY SOLUTIONS \$10.7B \$4.6B Home and Building **Safety and Productivity Technologies Solutions SALES BY REGION** OTHER **AMERICAS** CHINA MIDDLE EAST 8% **46% UNITED STATES** 25% EUROPE 10% OTHER INDIA **ORGANIZATIONAL FOOTPRINT 11%** INDIA **50%** AMERICAS 25% EMEA 9% CHINA 5% OTHER ASIA PAC SALES BY END MARKET U.S. DEFENSE/SERVICES

19% COMM'L AERO

3% INT'L

DEFENSE

15% OIL & GAS

27% HOMES & BUILDINGS

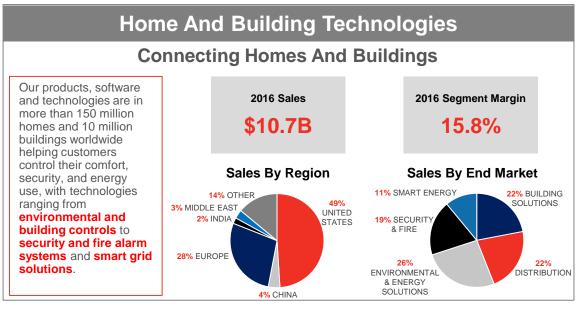


12% INDUSTRIAL & WORKERS

8% CHEMICAL & SPECIALTY PRODUCTS

### **Honeywell Businesses At A Glance**

#### **Aerospace Pioneering The Connected Aircraft** With comprehensive 2016 Segment Margin 2016 Sales offerings ranging from wheels and brakes and \$14.8B 20.3% propulsion to cockpit systems and satellite communications, our products are used on Sales By Region Sales By End Market virtually every commercial and defense 16% OTHER 21% VEHICLES OMM'L OE aircraft platform. We also UNITED % MIDDLE EAST design and manufacture STATES 1% INDIA world-class 8% INT'L turbochargers that help enable vehicle performance and fuel 26% EUROPE 22% U.S. efficiency. DEFENSE / COMM'L AM



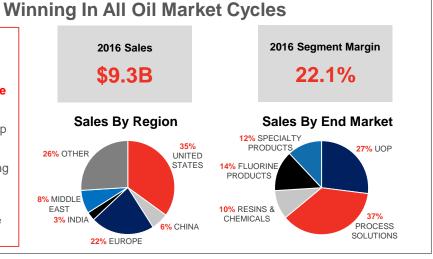
### Performance Materials And Technologies

5% CHINA

We develop advanced materials, process technologies, automation solutions, and industrial software that are revolutionizing industries around the world. Our products help lower global warming potential and reduce emissions while enabling our customers to produce cleaner fuels, improve operational

efficiency, and increase

throughput capacity.



**SERVICES** 

#### **Safety And Productivity Solutions Driving Worker And Warehouse Productivity** We provide scanning 2016 Sales 2016 Segment Margin and mobile computers. warehouse \$4.6B 14.7% automation, and printing and media solutions that improve enterprise and workflow Sales By Region Sales By End Market performance, increase worker productivity, and 17% OTHER 21% SENSING 8 enrich operational NDUSTRIAL UNITED SAFETY 2% MIDDLE EAST intelligence with data-STATES 1% INDIA driven insights. We also 6% WORKFLOW provide **personal** SOLUTIONS protective equipment 24% EUROPE to enhance workplace PRODUCTIVITY safety. 4% RETAIL **PRODUCTS** 6% CHINA



#### 4

### **Appendix**

# Reconciliation Of Non-GAAP Measures To GAAP Measures



## Reconciliation Of Segment Profit To Operating Income And Calculation Of Segment Profit and Operating Income Margins

( <b>\$M</b> )	2012	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Segment Profit	\$5,879	\$6,351	\$6,696	\$7,256	\$7,186
Stock Based Compensation (1)	(170)	(170)	(187)	(175)	(184)
Repositioning and Other (1, 2)	(488)	(699)	(634)	(576)	(679)
Pension Ongoing (Expense)/Income (1)	(36)	90	254	430	601
Pension Mark-to-Market Expense (1)	(957)	(51)	(249)	(67)	(273)
OPEB (Expense)/Income (1)	(72)	(20)	(49)	(40)	32
Operating Income	\$4,156	\$5,501	\$5,831	\$6,828	\$6,683
Segment Profit	\$5,879	\$6,351	\$6,696	<b>\$7,256</b>	\$7,186
÷Sales	\$37,665	\$39,055	\$40,306	\$38,581	\$39,302
Segment Profit Margin %	15.6%	16.3%	16.6%	18.8%	18.3%
Operating Income	\$4,156	\$5,501	\$5,831	\$6,828	\$6,683
÷ Sales	\$37,665	\$39,055	\$40,306	\$38,581	\$39,302
Operating Income Margin %	11.0%	14.1%	14.5%	17.7%	17.0%
			-		

<sup>(1)</sup> Included in cost of products and services sold and selling, general and administrative expenses.



<sup>(2)</sup> Includes repositioning, asbestos, environmental expenses and equity income adjustment.

## Reconciliation Of EPS To EPS, Excluding Pension Mark-To-Market Expense And Debt Refinancing Expense

	<b>2012</b> <sup>(1)</sup>	<b>2013</b> <sup>(2)</sup>	<b>2014</b> <sup>(3)</sup>	<b>2015</b> <sup>(4)</sup>	<b>2016</b> <sup>(5)</sup>
EPS	\$3.69	\$4.92	\$5.33	\$6.04	\$6.20
Pension Mark-to-Market Expense	0.79	0.05	0.23	0.06	0.28
Debt Refinancing Expense					0.12
EPS, Excluding Pension Mark-to-Market Expense and Debt Refinancing Expense	\$4.48	\$4.97	<u>\$5.56</u>	<u>\$6.10</u>	\$6.60

<sup>(1)</sup> Utilizes weighted average shares of 791.9 million. Pension mark-to-market expense uses a blended tax rate of 35.0%.



<sup>(2)</sup> Utilizes weighted average shares of 797.3 million. Pension mark-to-market expense uses a blended tax rate of 25.5%.

<sup>(3)</sup> Utilizes weighted average shares of 795.2 million. Pension mark-to-market expense uses a blended tax rate of 28.1%.

<sup>(4)</sup> Utilizes weighted average shares of 789.3 million. Pension mark-to-market expense uses a blended tax rate of 36.1%.

<sup>(5)</sup> Utilizes weighted average shares of 775.3 million. Pension mark-to-market expense uses a blended tax rate of 21.3% and debt refinancing expenses uses a tax rate of 26.5%

## Reconciliation Of Cash Provided By Operating Activities To Free Cash Flow And Calculation Of Free Cash Flow Conversion

( <b>\$M</b> )	2012	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Cash Provided by Operating Activities	\$3,517	\$4,335	\$5,080	\$5,519	\$5,498
Expenditures for Property, Plant and Equipment	(884)	(947)	(1,094)	(1,073)	(1,095)
Free Cash Flow	\$2,633	\$3,388	\$3,986	\$4,446	\$4,403

